

HUMANITY BEHIND THE HEALING

Advancing faith-inspired,
radically compassionate care
for our community.



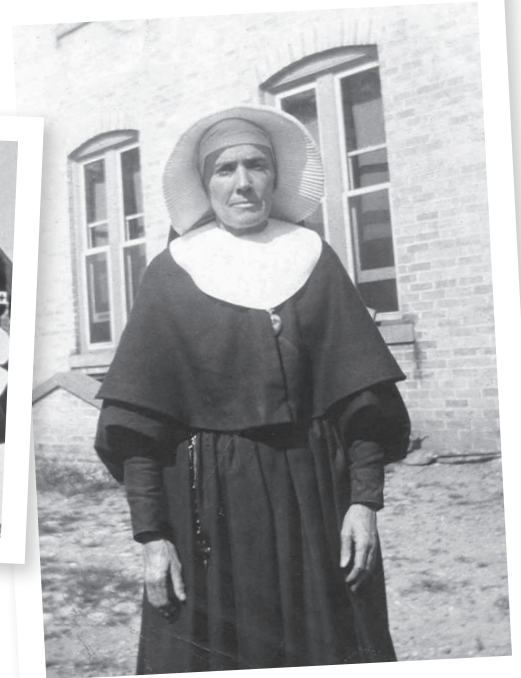
MOUNT CARMEL
Foundation

A Member of Trinity Health





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The Enduring Legacy of Compassion

The identity of Mount Carmel Health System (MCHS) is defined by the unwavering commitment and pioneering spirit of its founders, the Sisters of the Holy Cross and their physician partners. Since the 19th century, the Sisters have operated under a mandate rooted in serving marginalized people, prioritizing works that alleviate poverty and address unjust social structures. This enduring commitment remains the bedrock of Mount Carmel's philosophy today.

The Sisters' legacy of compassion was forged on the front lines of history. During the American Civil War, they served as nurses for the United States Navy, staffing military hospitals and the Navy's first hospital ship, the Red Rover. Their service was characterized by care for every individual, ministering to wounded soldiers from both Confederate and Union forces, based purely on human need. Their willingness to extend care universally, reaching those in desperate need, is an ethos that is still deeply embodied in Mount Carmel's current programs, such as Street Medicine, which brings care directly to the unsheltered and anyone who has barriers accessing medical care.

The Birth of a Healing Presence

The commitment to partnership was evident the moment the Sisters arrived in Columbus, Ohio, in 1886 to staff a new hospital in the Franklinton neighborhood. Led by Mother M. Angela, CSC, and Sister M. Rufina Dunn, CSC, the Sisters worked in the four-story, 18-room building that would become the Hawkes Hospital of Mount Carmel.

The first challenge the Sisters faced was the lack of furnishings, equipment and supplies. Demonstrating extraordinary resourcefulness, they immediately reached out to the local community for help. The response was swift and definitive, securing enough donations within two weeks to open the hospital. This rapid mobilization of local resources established the blueprint of local philanthropic partnership—the framework upon which the Mount Carmel Foundation is built today.

Over the past seven years the Mount Carmel Foundation has invested in MCHS by:

\$50M
in Grants
Delivered



500
Projects and
Programs
Funded

+500,000
Individual
Lives Impacted



Our Mission, Our Ministry

MOUNT CARMEL HEALTH SYSTEM: A TRANSFORMING, HEALING PRESENCE

Today, Mount Carmel Health System (MCHS) is a complex, integrated health ministry. **Our Mission is to serve together in the spirit of the Gospel as a compassionate and transforming healing presence within our communities. We do that with the vision to be the most trusted health partner for life.**

As one of the largest health systems in central Ohio, MCHS provides people-centered primary and specialty care across five major hospitals—Mount Carmel Dublin, Mount Carmel East, Mount Carmel Grove City, Mount Carmel New Albany and Mount Carmel St. Ann's—along with the Mount Carmel College of Nursing and dozens of other acute, ambulatory and specialty care centers.

MCHS operates as a member of Trinity Health, one of the nation's largest not-for-profit, faith-based health care systems. Trinity Health encompasses over 100 hospitals serving diverse communities across 26 states. This national partnership provides MCHS with stability, resources and access to best practices necessary to navigate the complexities of modern healthcare.

THE CRITICAL ROLE OF PHILANTHROPY

Established in 1984, the Mount Carmel Foundation represents the formalization of the community-driven charity that launched Hawkes Hospital of Mount Carmel. Just as the Sisters offered their services freely and relied on the gift of community support in 1886, the Foundation today stewards donor gifts to support Mount Carmel's vital Mission.

The Mount Carmel Foundation is the indispensable partner in fulfilling MCHS's most sacred commitment to serve all people, regardless of their faith, socio-economic circumstances or ethnicity. The Foundation serves as the primary fundraising entity, empowering the health system to go beyond the operational requirements of Mount Carmel's ministry and invest in life-changing programs that are vital to our community's well-being.

The Foundation's financial support of MCHS is significant and is an essential part of ensuring the Sisters' commitment endures.



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Philanthropy is no longer supplemental; it is the margin of survival. Donor support often determines whether we can sustain essential safety-net services, provide critical community programs or make essential capital improvements.

The Imperative of Compassion

WHERE MISSION MEETS MARGIN

The not-for-profit healthcare sector faces extreme financial pressure from rising operational costs and chronic underpayment by government programs like Medicare and Medicaid. Nearly 30% of U.S. hospitals operated with negative margins even before recent policy changes.

A CRISIS OF COVERAGE

This national fragility is compounded by significant federal policy shifts which, according to the Congressional Budget Office, are projected to increase the number of uninsured individuals by 10 million nationally by 2034. Mount Carmel estimates 6,500 of our patients will lose coverage along with thousands of others in central Ohio.

For a health system like Mount Carmel that provides a community safety net, this policy shift transforms an already difficult financial model into a defining challenge to our Mission and sustainability.

THE MOUNT CARMEL HEALTH SYSTEM PAYER CHALLENGE

As a health care ministry, mission is central to all that Mount Carmel Health System does. Sustainable revenue margins are essential to fulfill our Mission.

Like most mission-driven health systems, Mount Carmel provides care to everyone who needs it, regardless of their ability to pay. Only about 30% of our patient volume is covered by commercial insurance—the payer class that most consistently reimburses the full cost of care. The remaining 70% is primarily Medicare, Medicaid or charity care, which reimburses below cost. This commitment to serve creates significant financial gaps, and philanthropy plays a vital role in bridging them.



**For every dollar
of cost incurred:**

Medicare reimburses approximately

\$.80

Medicaid reimburses approximately

\$.60

Self pay reimburses approximately

\$.10

0.00 0.20 0.40 0.60 .080 \$1.00



Our Unprecedented Response

In response to this looming crisis for our most vulnerable neighbors, we are launching the Humanity Behind the Healing campaign with a goal to raise \$15 million.

This comprehensive campaign is designed to safeguard Mount Carmel's ability to deliver its faith-inspired Mission, ensuring critical projects and vital safety-net programs move forward. While the campaign highlights specific priorities, all contributions count toward meeting the goal and donors are encouraged to contribute to the area that resonates with them the most. Every dollar impacts a life and helps make our community healthier.

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Philanthropy empowers us to deliver radically compassionate care that transforms lives and communities.

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Tauana McDonald

President and CEO,
Mount Carmel Health System

Key Campaign Objectives

This campaign focuses on both essential capital transformation and the long-term sustainability of programs that address the social and economic root causes of health issues:



DELIVER RADICALLY COMPASSIONATE CARE WHERE IT'S NEEDED MOST

We fund programs that meet people where they are—living on the land, in transitional housing and in moments of crisis—ensuring that care is accessible, personal and rooted in dignity, regardless of circumstance.



PROVIDE CAPITAL FOR MISSION-CRITICAL PROJECTS

Donors help fund the essential capital improvements and technology upgrades that ensure our facilities can offer the highest quality of care to every patient, particularly our most vulnerable.



CULTIVATE THE CAREGIVERS OF TOMORROW

We invest in the education and training of future nurses and healthcare professionals, ensuring that the next generation of caregivers is equipped with both clinical excellence and a deep commitment to compassionate service.



HONOR EVERY LIFE WITH DIGNITY

From birth through life's final chapter, we support programs that deliver comfort, peace and holistic care—ensuring that every patient is treated with dignity, especially during moments of vulnerability and transition.

Philanthropic Pillars: Investing in Humanity

The \$15 million goal is focused on four core pillars that anchor Mount Carmel's compassionate care model:

1

COMMUNITY HEALTH & WELL-BEING (CHWB)

Our programs proactively provide solutions to address the 80% of health outcomes that are determined by social factors like housing, food and financial well-being. We build a model of health equity where everyone has the opportunity to live a healthy life.

2

MOUNT CARMEL COLLEGE OF NURSING (MCCN)

For over a century, MCCN has been a beacon of excellence in healthcare education, originally founded by the Sisters of the Holy Cross in 1903. Today, we are strategically addressing a profound healthcare crisis: Ohio has approximately 9,000 open Registered Nurse positions statewide.

3

MOUNT CARMEL ST. ANN'S (MCSA) MATERNITY TRANSFORMATION

Mount Carmel St. Ann's is a national leader in maternity care, welcoming over 3,100 new babies every year, and is recognized as one of America's Best Maternity Hospitals by *Newsweek*. The MCSA Maternity Transformation is a \$28.5 million project designed to modernize the facility to reflect the clinical excellence provided.

4

HOSPICE CARE

We are committed to bringing dignity and comfort to life's final chapter. Our compassionate hospice and palliative care programs focus on the patient's comfort, peace and quality of life, providing meaningful, patient-centered care for both patients and their families.

Be the Humanity Behind the Healing

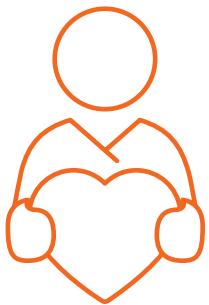
The Mount Carmel legacy is one of unwavering compassion, resourcefulness and a profound commitment to serving every person in need, a philosophy established by the Sisters of the Holy Cross 140 years ago.

Today, that sacred Mission is under threat. A perfect storm of rising operational costs, systemic underpayment from the government, and policy shifts that increase the number of uninsured individuals has placed an immense financial burden on our nation's entire healthcare system.

Mount Carmel remains committed to caring for everyone who walks through our doors, but our ability to sustain this essential work—support critical projects, sustain life-changing programs like Street Medicine, and train the next generation of caregivers—is now directly dependent on you.

The time for action is now. Your philanthropic partnership is not merely a donation; it is an act of human solidarity. It is the catalyst that solves this looming crisis for our most vulnerable neighbors. By investing in the Humanity Behind the Healing campaign, you ensure that our faith-inspired, radically compassionate care endures for a new generation.

Join us. Be the Humanity Behind the Healing.



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Behind the Healing.

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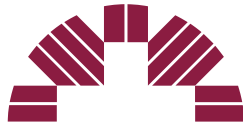
This campaign is a continuation of our faith to bring hope, dignity and care to every person, regardless of circumstance.

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Monsignor Joseph Hendricks

Chair, Mount Carmel
Foundation Board of Trustees



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